



Although a formal committee of Brighton & Hove City Council, the Health & Wellbeing Board has a remit which includes matters relating to the Clinical Commissioning Group (CCG), the Local Safeguarding Board for Children and Adults and Healthwatch.

Title: **Winter Planning to support the Health and Care system**

Date of Meeting: 10th September 2019

Report of: Rob Persey, Executive Director of Health & Social Care, Lola BanJoko, Interim Managing Director Brighton & Hove CCG

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Wards Affected: ALL

FOR GENERAL RELEASE

Executive Summary

Planning for the winter period is a national requirement for local preparation for additional demands and pressure on the health and social care system expected during the winter period (01 December 2019 to 31 March 2020). The plan covers the whole health and social care system from preventing unnecessary admission to hospital through to supporting timely discharge home ensuring that access to services and patient safety is maintained.

The plan provides system assurance that service capacity across the health and social care system will be sufficient to meet forecast levels of demand and is able to respond quickly and effectively when there are exceptional surges in demand that require a rapid system response.

Whilst the winter plan covers the broader system that Brighton and Sussex University Hospital Trust serve the focus of this report is specifically on the Brighton and Hove element of the plan.

We are bringing this update to Health & Wellbeing Board for information



Glossary of Terms

LAEDB – Local Accident & Emergency Delivery Board
OCG – Operational Command Group
LGA – Local Government Association
NHS – National Health Service

1. Decisions, recommendations and any options

1.1 That the Board agrees to the following.

1.1.1 To note the Plan

2. Relevant information

2.1 Introduction

2.1.1 This plan supports Health & Wellbeing Strategy Living and Aging Well sections in particular.

2.1.2 Planning for the winter period is a national requirement for local preparation for additional demands and pressure on the health and social care system expected during the winter period (01 December 2019 to 31 March 2020).

2.1.3 The plan is being developed by the local system A&E delivery board (LAEDB), which has representation from all local system health and social care providers and commissioners (see Appendix 1 LAEDB Terms of Reference).

2.1.4 The plan for winter builds on learning from previous years as part of a continual improvement process

2.1.5 The final version of plan will be approved by the LAEDB at the end of September following assurance review by NHS England. The plan will also be considered for assurance by the B&H CCG Governing Body in September and individual providers will assure their own plans through their respective boards.

2.1.6 Whilst the winter plan covers the broader system that Brighton and Sussex University Hospital Trust serve the focus of this report is specifically on the Brighton and Hove element of the plan.

2.2 National Objectives

- To maintain patient safety and service quality at all times;
- To ensure that acute hospital bed occupancy is maintained at a level that ensures that patients who require admission to a hospital bed are able to be admitted in a timely way, thereby avoiding the risk of overcrowding in A&E and delays to ambulances being able to handover patients and respond to 999 calls;
- To ensure that community health services are maximised, e.g. improving length of stay and utilisation and increasing the number of patients who can be safely discharged home. Effective use of community services during the winter period will support timely discharge from hospital and avoidance of unnecessary admission to an acute hospital bed;
- To ensure the delivery of agreed improvement plans in respect of national NHS access standards including the 4 hour A&E standard, the 18 week referral to treatment standard and cancer waiting times standards;
- To deliver the national ambition to reduce the number of patients in an acute hospital bed with a long length of stay by 40% by March 2020 – It is well evidenced that patients with a long length of stay in acute hospital settings are at high risk of de-conditioning.
- To ensure system Delayed Transfer of Care are no greater than 3.5% of acute hospital beds.

2.3 Using our learning from last year

2.3.1 Last Winter was very challenging for Brighton and Hove system but the system was able to maintain a focus on patient safety. There are a number of lessons that have been identified that informed the development of the plan for this winter.

2.3.2 The LGA/NHS peer review has identified a number of opportunities to strengthen partnership working, all system partners are committed to this. An example of this learning is the development of a whole system approach to capacity and demand planning for winter will significantly strengthen our plans.

2.3.3 However it is recognised that the system remains a challenged system and there is an improvement journey that needs to be continued to deliver the best possible services to the residents of Brighton & Hove. It is also important that as a system we effectively support our staff during the challenging winter period

2.3.4 The slides attached (appendix 2) give the detail of mitigations

2.4 Managing the delivery of plan through winter

- 2.4.1 The Local monthly A& E Delivery Board will be the lead body managing delivery over the winter period. There will also be weekly face to face meetings of the senior system leadership at the Operational Command Group to support delivery and the option of daily escalation calls if necessary.

3. Important considerations and implications

3.1 Legal:

The Council's input into the production and delivery of the winter plan across the Brighton and Hove area is part of the Council's joint working arrangements with its partners for the improved delivery of care to Brighton and Hove residents. The goals of the winter plan are aligned to services to be delivered through use of the Better Care Fund.

The Health and Wellbeing Board is responsible for the co-ordinated delivery of services across adult social care, public health, and health and wellbeing of children and young peoples' services. This includes the function to oversee and performance manage the planning as well as the practical and financial implementation of the BCF.

Lawyer consulted: Nicole Mouton Date: 20/8/19

3.2 Finance:

Any additional costs resulting from the planning undertaken by the Local A&E Delivery Board should be met from current budget resources, including the winter pressure grant from Ministry of Housing Communities and Local Government in 2019/20.

Winter pressures causes significant financial strain across Health & Social Care. Current forecasting accounts for the additional funding and increased demand over this period.

Finance Officer consulted: Sophie Warburton Date: 21/08/2019

3.3 Equalities

This plan shows that partners are working together to ensure that a strategic approach to the reduction of excess winter deaths (EWDs) is taken across the local health and social care economy. The winter plan can help to reduce health inequalities, and as part of the planning all partners should consider how they might target high-risk groups and address the wider determinants of health.

Supporting documents and information

Appendix 1: Terms of Reference for the LAEDB

Appendix 2: Slides for the Board

